Actual 2008/09 £	STAFFING AND CENTRAL OVERHEAD ACCOUNTS SUMMARY OF EXPENDITURE RECHARGEABLE	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	TO SERVICES OF ALL PORTFOLIOS			
	Portfolio Staffing Expanditura			
4,250,850	Portfolio Staffing Expenditure Finance and Staffing	4,615,010	4,513,250	4,390,720
2,069,787	Environmental Services	2,276,710	2,208,620	2,223,010
3,033,657	Housing	2,823,600	2,935,830	2,666,910
2,405,253	Planning	2,680,850	2,520,880	2,313,730
1,635,317	New Communities	1,979,930	1,787,800	1,470,400
2,857,451	Policy and Performance	2,919,540	2,748,740	2,807,540
186,138	Leader	246,920	197,500	210,890
0	Unallocated reductions	(270,000)	0	(250,000)
16,438,453	Staffing Expenditure excluding overheads	17,272,560	16,912,620	15,833,200
	Overhead Accounts			
117,772	Waterbeach Depot	126,380	123,180	201,300
1,050,217	Cambourne Office	1,009,940	1,015,050	973,480
299,986	Central Expenses	325,130	309,760	304,720
378,521	Central Support Services - Other	375,380	345,450	365,720
18,284,949	Staffing Expenditure and Overheads	19,109,390	18,706,060	17,678,420
	Less Recharges included above from :			
(546,123)	Staffing to Overheads	(503,130)	(507,760)	(508,650)
17,738,826	Net rechargeable costs	18,606,260	18,198,300	17,169,770
	Recharges to all Portfolio Direct Services from :			
(17,738,826)	Staffing and Admin Buildings (inc.Depot)	(18,876,260)	(18,198,300)	(17,419,770)
0	Unallocated reductions to General Fund/HRA/Capital	(270,000)	0	(250,000)
O	Less unallocated reductions apportioned to:	(270,000)	O	(230,000)
0	HRA/Capital	56,700	0	50,000
0	Net unallocated cost/(credit) to General Fund Summary	(213,300)	0	(200,000)
Effect of exclud	ing capital charges from net rechargeable costs:			
Staffing				
16,438,453	Staffing Expenditure excluding overheads	17,272,560	16,912,620	15,833,200
(345,846)	Less capital charges (ICT, Contact Centre, Dev Control)	(326,850)	(311,910)	(323,820)
16,092,607	Net staffing costs excluding capital charges	16,945,710	16,600,710	15,509,380
Overhead Accor	unts			
1,300,373	Overhead Expenditure excluding staffing recharges	1,333,700	1,285,680	1,336,570
(171,937)	Less capital charges (Admin Buildings))	(172,940)	(157,900)	(157,900)
1,128,436	Net overhead costs excluding capital charges	1,160,760	1,127,780	1,178,670
Total				
17,738,826	Net rechargeable costs	18,606,260	18,198,300	17,169,770
(517,783)	Less capital charges (no overall effect on General Fund)	(499,790)	(469,810)	(481,720)
17,221,043	Net rechargeable costs excluding capital charges	18,106,470	17,728,490	16,688,050
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Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
۷	SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)	2	۷	2
	EXPENDITURE Employees			
13,124,065	Salaries(excluding Wardens)	14,670,260	13,697,250	14,571,290
729,402	Other Employee Costs	190,440	614,110	113,110
2,408	Premises	6,420	5,590	6,150
_,	Transport Related Expenses	-,	-,	2,122
420,564	Car Allowances	474,110	443,470	383,360
•	Supplies & Services	•	•	,
134,832	Equipment, Furniture, Materials, Clothing etc. Printing, Stationery, General	111,140	111,890	112,450
100,549	Office Expenses, Books and Manuals etc.	110,240	107,440	110,140
83,837	Internal Audit Fees	87,200	80,840	77,200
265	Bank Charges	0	0	0
266,405	Legal, Professional and Consultancy	81,440	156,420	68,370
23,689	Data Capture	59,700	44,700	60,700
37,832	Other	35,000	36,000	36,620
	Communications and Computing			
91,508	Postage	102,930	104,110	104,480
58,961	Telephones	63,050	59,570	62,780
448,531	Computers and Word Processors	377,970	384,320	403,680
353	Debit Cards	400	300	300
	Expenses			
15,566	Staff Subsistence	14,160	11,180	10,940
97,178	Seminars and Courses	100,200	95,830	63,810
	Grants and Subscriptions			
52,245	Subscription to Professional Bodies	54,310	53,270	23,580
•	Capital Financing Costs	•	•	•
0	Direct Revenue Financing	0	0	0
347,929	Capital Charges Miscellaneous	346,850	331,910	362,150
24 000	Other	21 110	30,970	31,210
21,880	Agency and Contracted Services	31,110	30,970	31,210
668,852	External Contractors	683,580	683,580	700,670
000,002	Income	000,000	000,000	700,070
(2,083)	Deferred Government Grants	(20,000)	(20,000)	(38,330)
(83,513)	Government Grants	0	(7,200)	0
(202,802)	Other Income	(37,950)	(77,930)	(55,460)
(===,===)		(,)	(11,000)	(,)
0	Reduction to meet Savings Target	0	(35,000)	(1,126,000)
16,438,453	ALLOCATED DIRECT EXPENDITURE SUMMARY	17,542,560	16,912,620	16,083,200
0	Unallocated reduction for vacancies	(270,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	(200,000)
Ü	2	· ·	J	· ·
16,438,453	TOTAL DIRECT EXPENDITURE SUMMARY	17,272,560	16,912,620	15,833,200

PORTFOLIO STAFFING COSTS	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
EXPENDITURE Employees	~	PORTFOLIO STAFFING COSTS	~	2	~
Employees		FINANCE AND STAFFING			
3,556,071 Salaries 4,067,320 3,762,850 4,117,620 52,862 Appointment of New Staff 53,090 24,240 12,580 23,344 Agency Staff 21,800 253,790 2,400 14,309 Other 0 490 0 1,633 Other 0 0 490 0 921 Rent 930 970 980 0 Repairs & Maintenance 0 0 0 0 0 Other 0 0 0 0 0 74 Roman Schroices 30,803 Equipment, Furniture and Materials 85,470 87,910 87,570 134 Clothing and Laundry 160 100 160 134,23 Books and Manuals 31,130 35,460 33,310 33,328 Full Capal 6,000 6,000 6,000 265 Bank Charges 9,200 9,00 7,200 34,423 Books and Manuals 31,130 35,460		EXPENDITURE			
S2,862		Employees			
22,344					
14,309		• •	-	,	·
1,633		- · · · · · · · · · · · · · · · · · · ·	-	·	
Premises		· · · · · · · · · · · · · · · · · · ·	-	•	·
921 Rent 930 970 980 0 Other 0 0 0 0 0 Other 0 0 0 0 Transport Related Expenses Supplies and Services 54,970 50,230 49,820 93,803 Equipment, Furniture and Materials 85,470 87,910 87,570 134 Clothing and Laundry 160 10 160 33,328 Office Expenses 41,450 39,720 43,460 31,423 Books and Manuals 31,130 35,460 33,310 8,837 Internal Audit Fees 87,200 80,840 77,200 265 Bank Charges 0 0 0 0 2,7147 Professional and Consultancy 22,000 31,240 11,000 0 2,7147 Professional and Consultancy 22,000 31,240 11,000 0 0 0 0 0 0 0 0 0 0 0 <td>1,033</td> <td></td> <td>U</td> <td>490</td> <td>U</td>	1,033		U	490	U
0 Repairs & Maintenance 0 0 0 0 Other 0 0 0 50,867 Car Allowances 54,970 50,230 49,820 Supplies and Services Supplies and Services 85,470 87,910 87,570 134 Clothing and Laundry 160 100 160 134,23 Books and Manuals 31,130 35,460 33,310 38,387 Internal Audif Fees 87,200 80,840 77,200 5,669 Legal 6,000 6,000 6,000 265 Bank Charges 0 0 0 0 265 Bank Charges 6,500 7,500 8,000 27147 </td <td>921</td> <td></td> <td>930</td> <td>970</td> <td>980</td>	921		930	970	980
O Other 0 O O 0 Transport Related Expenses 54,970 50,230 49,820 Supplies and Services 54,970 50,230 49,820 93,803 Equipment, Furniture and Materials 85,470 87,910 87,570 134 Clothing and Laundry 160 100 160 97,1118, Stationery and General 41,450 39,720 43,460 31,423 Books and Manuals 31,130 35,460 33,314 83,837 Internal Audit Fees 87,200 80,840 77,200 5,869 Legal 6,000 6,000 6,000 265 Bank Charges 0 0 0 0 27,147 Professional and Consultancy 22,000 31,240 11,000 27,147 Professional Accounting 6,500 7,500 8,000 27,147 Professional Accounting 4,500 7,500 8,000 3,860 Other 6,500 7,500 8,000 4,150 Malerials					
50,867 Čar Allowances 54,970 50,230 49,820 Supplies and Services Supplies and Services 85,470 87,910 87,570 134 Clothing and Laundry 160 100 160 33,328 Office Expenses 41,450 39,720 43,460 31,423 Books and Manuals 31,130 35,460 33,310 8,887 Internal Audit Fees 87,200 80,840 77,200 5,869 Legal 6,000 6,000 6,000 265 Bank Charges 0 0 0 0 0 Delivery Fees 0 0 0 0 0 8,061 Other 6,500 7,500 8,000 1,600 1,900 1,600 1,9770 1,600 1,000		•			
Supplies and Services		Transport Related Expenses			
93,803	50,867	Car Allowances	54,970	50,230	49,820
134		Supplies and Services			
Printing, Stationery and General 33,328 Office Expenses 41,450 39,720 43,460 31,423 Books and Manuals 31,130 35,460 33,310 83,837 Internal Audit Fees 87,200 80,840 77,200 265 Bank Charges 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		·	-	•	·
33,328	134		160	100	160
31,423 Books and Manuals 31,130 35,460 33,310 83,837 Internal Audit Fees 87,200 80,840 77,200 5,869 Legal 6,000 6,000 6,000 265 Bank Charges 0 0 0 0 0 0 0 1,000 0 0 0 0 Delivery Fees 0 0 0 0 Delivery Fees 0 0 0 0 Other 6,500 7,500 8,000 Communications and Computing			44 450	00 700	10.100
83,837 Internal Audit Fees 87,200 80,840 77,200 5,869 Legal 6,000 6,000 6,000 265 Bank Charges 0 0 0 0 27,147 Professional and Consultancy 22,000 31,240 11,000 0 Delivery Fees 0 0 0 0 Communications and Computing 65,500 7,500 8,000 Communications and Computing 61,900 59,770 59,800 1,450 Telephones 2,010 1,690 1,910 0 Development of Orchard System 0 0 0 0 1,450 Telephones 2,010 1,690 1,910 0 0 0 Repair and Maintenance 8,360 20,990 9,820 0			-	•	·
5,869 Legal 6,000 6,000 6,000 265 Bank Charges 0 0 0 0 27,147 Professional and Consultancy 22,000 31,240 11,000 0 Delivery Fees 0 0 0 0 8,061 Other 6,500 7,500 8,000 Communications and Computing 6,500 7,500 8,000 54,369 Postage 61,900 59,770 59,800 1,450 Telephones 2,010 1,690 1,910 0 Development of Orchard System 0 0 0 0 0 Development of Orchard System 8,360 20,990 9,820 0 Rental and Operational Leases 0 0 0 0 0 Repair and Maintenance 10,470 10,590 10,610 0 Materials 0 0 0 0 0 Stationery 10 0 0 0				•	· ·
265 Bank Charges 0 0 0 27,147 Professional and Consultancy 22,000 31,240 11,000 0 Delivery Fees 0 0 0 8,061 Other 6,500 7,500 8,000 Communications and Computing 6,500 7,500 8,000 54,369 Postage 61,900 59,770 59,800 1,450 Telephones 2,010 1,680 1,910 0 Development of Orchard System 0 0 0 0 0 Development and Software 8,360 20,990 9,820 9,820 0 Rental and Operational Leases 0 <				· ·	
27,147				,	·
0 Delivery Fees 0 0 0 8,061 Other 6,500 7,500 8,000 2,061 Other 6,500 7,500 8,000 54,369 Postage 61,900 59,770 59,800 1,450 Telephones 2,010 1,690 1,910 0 Development of Orchard System 0 0 0 0 41,369 Purchase of Equipment and Software 8,360 20,990 9,820 0 Rental and Operational Leases 0 0 0 0 9,830 Repair and Maintenance 10,470 10,590 10,610 0 Materials 0 0 0 0 0 Materials 0 0 0 0 0 Stationery 100 0 0 0 0 333 Insurance 310 290 290 290 290 290 290 290 290 290 290 <td></td> <td></td> <td></td> <td></td> <td></td>					
No. Communications and Computing S4,369 Postage 61,900 59,770 59,800			· · · · · · · · · · · · · · · · · · ·		•
Communications and Computing		•			
54,369 Postage 61,900 59,770 59,800 1,450 Telephones 2,010 1,690 1,910 0 Development of Orchard System 0 0 0 41,369 Purchase of Equipment and Software 8,360 20,990 9,820 0 Rental and Operational Leases 0 0 0 0 9,830 Repair and Maintenance 10,470 10,590 10,610 0 Materials 0 0 0 0 0 Stationery 100 0 0 0 0 Stationery 100 0 0 0 333 Insurance 310 290 290 290 290 290 290 290 290 353 Debit Cards 400 300 300 2780 2,780 3,940 31,640 21,130 2,780 3,484 31,640 21,130 6 2,780 3,494 31,640 21,130 4,190 <	2,001		2,000	,,,,,,	5,000
0 Development of Orchard System 0 0 0 41,369 Purchase of Equipment and Software 8,360 20,990 9,820 0 Rental and Operational Leases 0 0 0 0 9,830 Repair and Maintenance 10,470 10,590 10,610 0 Materials 0 0 0 0 0 Stationery 100 0 0 0 303 Insurance 310 290 290 353 Debit Cards 400 300	54,369		61,900	59,770	59,800
41,369 Purchase of Equipment and Software 8,360 20,990 9,820 0 Rental and Operational Leases 0 0 0 9,830 Repair and Maintenance 10,470 10,590 10,610 0 Materials 0 0 0 0 0 Stationery 100 0 0 0 303 Insurance 310 290 290 353 Debit Cards 400 300 300 Expenses 3,901 Staff Subsistence 4,190 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 15,946 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous Miscellaneous 1330 1,530 1,330 1,330 888 Other 1,330 1,530 1,330 1,330 1,330 1,530 1,330 1,530 1,330 1,530 1,330 1,530	1,450		2,010	1,690	1,910
0 Rental and Operational Leases 0 0 0 9,830 Repair and Maintenance 10,470 10,590 10,610 0 Materials 0 0 0 0 Stationery 100 0 0 303 Insurance 310 290 290 353 Debit Cards 400 300 300 Expenses 3,901 Staff Subsistence 4,190 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 17,700 17,160 8,340 Miscellaneous 17,700 17,160 8,340 Miscellaneous 1,330 1,530 1,330 888 Other 1,330 1,530 1,330 Capital Financing Costs 0 0 0 0 O External Contracted Services 0 0 0 0 Agency and Contracted Services 0 0 0 0 <td></td> <td>Development of Orchard System</td> <td></td> <td></td> <td></td>		Development of Orchard System			
9,830 Repair and Maintenance 10,470 10,590 10,610 0 Materials 0 0 0 0 Stationery 100 0 0 303 Insurance 310 290 290 353 Debit Cards 400 300 300 Expenses 88 4,190 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 17,700 17,160 8,340 Miscellaneous Miscellaneous 17,700 17,160 8,340 888 Other 1,330 1,530 1,330 Capital Financing Costs 1,330 1,530 1,330 O Capital Charges 0 0 0 0 Agency and Contracted Services 0 0 0 Income 0 0 0 0 Income 0 0 0 0 (83,513) Government	41,369		8,360	20,990	9,820
0 Materials 0 0 0 0 Stationery 100 0 0 303 Insurance 310 290 290 353 Debit Cards 400 300 300 Expenses 3,901 Staff Subsistence 4,190 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 15,946 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous 17,700 17,160 8,340 Miscellaneous 13,30 1,530 1,330 Capital Financing Costs 0 0 0 0 Direct Revenue Financing 0 0 0 0 Capital Charges 0 0 0 0 Agency and Contracted Services 0 0 0 0 Income 0 0 0 0 0		•			
0 Stationery 100 0 0 303 Insurance 310 290 290 353 Debit Cards 400 300 300 Expenses 400 300 300 300 Expenses 300 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 6 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous Miscellaneous 17,700 17,160 8,340 Miscellaneous 1,330 1,530 1,330 B88 Other 1,330 1,530 1,330 Capital Financing Costs 0 0 0 0 O Expital Charges 0 0 0 0 Agency and Contracted Services 0 0 0 0 Income 0 0 0 0 0 0 Deferred Government Grants 0 0		•	-	•	
303 Insurance 310 290 290 353 Debit Cards 400 300 300 Expenses 3,901 Staff Subsistence 4,190 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 15,946 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous Miscellaneous 1,330 1,530 1,330 888 Other 1,330 1,530 1,330 Capital Financing Costs 0 0 0 0 O Direct Revenue Financing 0 0 0 0 O External Contracted Services 0 0 0 0 Income 0 0 0 0 0 0 0 Deferred Government Grants 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					
353 Debit Cards Expenses Staff Subsistence Staff Subsistence Staff Subsistence Staff Subsistence Staff Subsistence Staff Subscriptions Staff Subscriptions Subscription to Professional Bodies Subscription		•			
Expenses 3,901 Staff Subsistence 4,190 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 15,946 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous					
3,901 Staff Subsistence 4,190 2,730 2,780 31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 15,946 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous 888 Other 1,330 1,530 1,330 Capital Financing Costs 0 Direct Revenue Financing 0 0 0 0 Capital Charges 0 0 0 Agency and Contracted Services 0 0 0 0 External Contractors 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (83,513) Government Grants 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (177,000)	333		400	300	300
31,860 Seminars and Courses 34,940 31,640 21,130 Grants and Subscriptions 15,946 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous Intercept of the professional Bodies 1,330 1,530 1,330 Capital Financing Costs Intercept of Capital Financing 0 0 0 0 O Capital Charges 0 </td <td>3 901</td> <td>•</td> <td>4 190</td> <td>2 730</td> <td>2 780</td>	3 901	•	4 190	2 730	2 780
15,946			•	,	
15,946 Subscription to Professional Bodies 17,700 17,160 8,340 Miscellaneous Miscellaneous 1,330 1,530 1,330 888 Other 1,330 1,530 1,330 Capital Financing Costs 0 0 0 0 0 Capital Charges 0 0 0 0 0 Capital Charges 0 0 0 0 Agency and Contracted Services 0 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (83,513) Government Grants 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (177,000)	0.,000		3 1,0 10	0.,0.0	2.,.00
Miscellaneous 888 Other 1,330 1,530 1,330 0 Direct Revenue Financing 0 0 0 0 Capital Charges 0 0 0 Agency and Contracted Services 0 0 0 Income 0 0 0 0 Income 0 0 0 0 (83,513) Government Grants 0 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 0 (177,000)	15,946	•	17,700	17,160	8,340
Capital Financing Costs 0 0 0 0 0 0 0 0 0		Miscellaneous			
0 Direct Revenue Financing 0 0 0 0 Capital Charges 0 0 0 Agency and Contracted Services 8 9 9 9 10 0 0 0 Income 0 Deferred Government Grants 0 0 0 0 (83,513) Government Grants 0 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (177,000)	888		1,330	1,530	1,330
0 Capital Charges 0 0 0 Agency and Contracted Services 0 0 0 0 External Contractors 0 0 0 Income 0 0 0 0 (83,513) Government Grants 0 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (1777,000)					
Agency and Contracted Services 0 External Contractors 0 0 0 Income 0 Deferred Government Grants 0 0 0 (83,513) Government Grants 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 0 (177,000)		· · · · · · · · · · · · · · · · · · ·			
0 External Contractors 0 0 0 10 Deferred Government Grants 0 0 0 (83,513) Government Grants 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (177,000)	0		0	0	0
Income	•			•	
0 Deferred Government Grants 0 0 0 (83,513) Government Grants 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (177,000)	0		0	0	0
(83,513) Government Grants 0 0 0 (9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (177,000)	0		^	0	0
(9,780) Other (5,280) (22,260) (5,080) 0 Reduction to meet Savings Target 0 0 (177,000)					
0 Reduction to meet Savings Target 0 0 (177,000)				•	
	(3,700)	Juici	(3,200)	(22,200)	(5,060)
4,250,850 DIRECT EXPENDITURE SUMMARY 4,615,010 4,513,250 4,390,720	0	Reduction to meet Savings Target	0	0	(177,000)
	4,250,850	DIRECT EXPENDITURE SUMMARY	4,615,010	4,513,250	4,390,720

Actual 2008/09 £	DODTEGUO STAFFINO COSTO	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	PORTFOLIO STAFFING COSTS			
	ENVIRONMENTAL SERVICES			
	EXPENDITURE			
	Employees			
1,884,555	Salaries	2,013,870	1,973,710	2,020,920
5,106	Appointment of New Staff	12,500	2,500	12,500
9,769	Agency Staff	15,570	5,570	15,960
4,912	Training	7,110	7,100	4,300
1,334	Other	270	250	270
	Transport Related Expenses			
111,912	Car Allowances	122,340	119,610	114,460
	Supplies and Services			
15,682	Equipment, Furniture and Materials	9,630	9,580	9,580
247	Clothing and Laundry	1,850	1,000	1,850
	Printing, Stationery and General			
6,396	Office Expenses	6,600	6,600	6,600
2,235	Books and Manuals	3,280	3,000	3,280
0	Legal	0	0	0
47,539	Professional and Consultancy	5,430	6,130	5,430
18,786	Other - Out of Hours Telephone Service	27,500	27,500	27,620
	Communications and Computing			
7,378	Postage	8,130	8,030	6,450
4,737	Telephones	5,570	5,420	5,460
1,186	Purchase of Equipment and Software	2,590	3,200	3,270
0	Repairs & Maintenance	0	0	0
172	Stationery	0	0	0
2,895	Insurance	3,190	2,840	2,860
	Expenses			
2,364	Staff Subsistence	3,320	3,320	3,320
15,562	Seminars and Courses	17,370	17,180	10,510
,	Grants and Subscriptions	,	,	,
6,698	Subscription to Professional Bodies	5,880	5,880	2,820
,	Miscellaneous	•	,	,
604	Other	4,940	800	780
	Income	,-		
(80,282)	Other	(230)	(600)	(230)
0	Reduction to meet Savings Target	0	0	(35,000)
2,069,787	DIRECT EXPENDITURE SUMMARY	2,276,710	2,208,620	2,223,010
,,				

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
L	PORTFOLIO STAFFING COSTS	£	£	L
	HOUSING			
	EXPENDITURE			
	Employees			
2,586,588	Salaries	2,619,460	2,542,390	2,558,150
24,923	Appointment of New Staff	0	6,800	2,000
192,083	Agency Staff	12,430	225,920	15,000
12,217	Training	10,790	15,100	12,530
2,327	Other	0	3,750	0
	Premises Related Expenses			
115	Garage Rents	110	2,620	3,120
0	Other	0	0	0
	Transport Related Expenses			
116,709	Car Allowances	119,460	114,040	93,140
	Supplies and Services			
4,271	Equipment, Furniture and Materials	2,830	4,810	3,560
648	Clothing and Laundry	780	350	500
	Printing, Stationery and General			
11,190	Office Expenses	11,250	6,080	6,540
784	Books and Manuals	880	1,160	1,200
0	Legal	0	0	0
0	Bank Charges	0	0	0
46,017	Professional and Consultancy	13,500	7,500	7,500
0	Other	0	0	0
	Communications and Computing			
16,652	Postage	18,600	17,350	18,650
5,363	Telephones	5,970	5,380	5,610
8,001	Purchase of Equipment and Software	2,200	4,100	3,000
0	Repairs and Maintenance	200	0	0
923	Rental & Operating Leases	1,800	3,000	3,000
0	Insurance	0	0	0
	Expenses			
903	Staff Subsistence	1,870	950	1,000
23,526	Seminars and Courses	18,380	20,350	14,340
	Grants and Subscriptions			
11,059	Subscription to Professional Bodies	10,530	10,180	6,870
	Miscellaneous			
16,023	Other	0	0	0
	Agency & Contracted Services			
0	External Contractors	0	0	0
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
0	Government Grants	0	(7,200)	0
(46,665)	Other	(27,440)	(48,800)	(44,800)
		, , -,	. , ,	. , -,
0	Reduction to meet Savings Target	0	0	(44,000)
	- J J J J			, ,,
3,033,657	DIRECT EXPENDITURE SUMMARY	2,823,600	2,935,830	2,666,910
, ,			11	

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
~	PORTFOLIO STAFFING COSTS	~	~	~
	PLANNING			
	EXPENDITURE			
	Employees			
2,164,188	Salaries	2,455,260	2,288,870	2,453,470
21,786	Appointment of New Staff	0	0	0
0	Agency Staff	0	0	0
11,325	Training	7,750	10,150	4,690
871	Other	0	0	0
	Premises			
0	Other	0	0	0
	Transport Related Expenses			
94,543	Car Allowances	113,900	105,970	86,650
	Supplies and Services			
13,178	Equipment, Furniture and Materials	5,640	4,620	4,620
0	Clothing and Laundry	30	30	30
	Printing, Stationery and General			
5,493	Office Expenses	4,810	4,780	4.780
0	Legal	0	15,000	0
1,069	Books and Manuals	1,360	3,360	3,360
.,000	Services	.,000	0,000	0,000
23,247	Professional and Consultancy	0	9,600	0
23,689	Data capture	59,700	44,700	60,700
9,606	Other	0	0	00,700
9,000	Communications and Computing	O	U	U
10,314	· · ·	10,520	11,750	12,040
,	Postage	•	,	1,300
1,434	Telephones	1,290	1,290	,
2,470	Purchase of Equipment and Software	0	0	0
0	Repair and Maintenance	0	0	0
481	Insurance	470	470	470
4.044	Expenses	1 100	4.440	4 440
1,011	Staff Subsistence	1,400	1,440	1,440
9,349	Seminars and Courses	9,430	8,430	5,700
	Grants and Subscriptions			
6,929	Subscription to Professional Bodies	7,090	7,900	2,060
	Miscellaneous			
3,995	Other	2,000	2,000	2,000
	Capital Financing Costs			
309	Capital Charges	200	520	420
	Income			
0	Government Grants	0	0	0
(34)	Other	0	0	0
0	Reduction to meet Savings Target	0	0	(330,000)
0.405.050	Ç Ç	0.000.050	2 520 200	
2,405,253	DIRECT EXPENDITURE SUMMARY	2,680,850	2,520,880	2,313,730

Actual 2008/09 £		Estimate 2009/10	Revised 2009/10 £	Estimate 2010/11 £
2	PORTFOLIO STAFFING COSTS	۷	2	2
	NEW COMMUNITIES			
	EXPENDITURE			
	Employees			
1,500,025	Salaries	1,878,490	1,690,140	1,861,200
61,623	Appointment of New Staff	0	3,860	0
32,725	Agency Staff	0	2,210	0
7,010	Training	7,910	5,730	4,790
378	Other	0	20	0
	Premises			
0	Repairs & Maintenance	0	0	0
30	Other	0	0	0
	Transport Related Expenses			
34,883	Car Allowances	47,270	42,200	30,430
4.400	Supplies and Services	4 000	4 000	4 000
4,133	Equipment,Furniture and Materials	1,620	1,260	1,280
0	Clothing & Laundry	100	100	100
4,432	Printing, Stationery and Office Exps	3,280	1,900	2,190
698	Books and Manuals	1,650	940	940
40.500	Services	0	00.040	0
10,599	Professional & Consultancy	0	28,240	0
0 51	Microfilming	0	0 0	0
31	Other Communications and Computing	Ü	U	U
2,605	Postage	3,250	5,930	6,190
2,003 713	Telephones	790	950	1,060
4,787	Purchase of Equipment & Software	0	440	1,000
4,737	Development of Orchard	0	0	0
0	Repairs & Maintenance	0	0	0
0	Rental & Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
· ·	Expenses	· ·	ŭ	ŭ
2,164	Staff Subsistence	1,770	1,480	1,480
7,045	Seminars & Courses	7,730	9,500	4,670
,	Grants and Subscriptions	,	.,	,-
7,547	Subscription to Professional Bodies	8,380	7,680	1,470
•	Miscellaneous	•	,	•
0	Other	22,690	26,490	26,950
	Capital Financing Costs	,	,	,
0	Capital Charges	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
(46,131)	Other	(5,000)	(6,270)	(5,350)
0	Reduction to meet Savings Target	0	(35,000)	(467,000)
1,635,317	DIRECT EXPENDITURE SUMMARY	1,979,930	1,787,800	1,470,400

PORTFOLIO STAFFING COSTS POLICY AND PERFORMANCE (including ICT) EXPENDITURE Employees	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
EXPENDITURE Employees	L	PORTFOLIO STAFFING COSTS	L	L	L
Employees					
1,257,676					
18,934		·			
394 Agency Staff 1,380 0 1,820 24,880 Training 21,500 16,550 13,010 826 Other 120 120 120 Premises Related Expenses 0 Garage Rents 0 0 0 17 Other 0 0 0 177 Other 0 0 0 18,321 Carl Allowances 7,330 5,850 5,880 Supplies and Services Supplies and Services 2,130 1,430 2,450 2,187 Equipment, Furniture and Materials 2,130 1,430 2,450 549 Clothing and Laundry 800 650 650 Printing, Stationery and General 2,540 Office Expenses 3,450 3,000 3,330 777 Books and Manuals 860 1,200 1,00 10,5987 Professional and Consultancy 34,510 52,710 38,440 10,5987 Professional and Computing 7<			' '		
24,880		• •		·	
826 Other 120 120 120 Premisse Related Expenses 0 0 0 0 1,325 Repairs & Maintenance 5,380 2,000 2,050 6,321 Car Allowances 7,330 5,850 5,880 Supplies and Services Supplies and Services 2,130 1,430 2,450 549 Clothing and Laundry 800 650 650 777 Books and Manuals 806 1,200 910 1,599 Printing, Stationery and General 3,450 3,000 3,330 777 Books and Manuals 860 1,200 910 10,5997 Professional and Consultancy 34,510 52,710 38,440 1,328 Other 1,000 1,000 1,000 1,000 1,47 Postage 530 980 1,040 4,595 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,6					
Premises Related Expenses	·			·	
0 Garage Rents 0 0 0 1,325 Repairs & Maintenance 5,380 2,000 2,050 17 Other 0 0 0 Transport Related Expenses 7,330 5,850 5,880 Supplies and Services 3 5,850 5,880 549 Clothing and Laundry 800 650 650 Printing, Stationery and General 0 0 3,300 3,330 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 3,4510 52,710 38,440 1,328 Other 1,000 1,000 1,000 1,328 Other 1,000 1,000 1,000 1,328 Other 530 980 1,040 4,5155 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 1,180 Development of Orchard 17,800 <td>826</td> <td></td> <td>120</td> <td>120</td> <td>120</td>	826		120	120	120
1,325 Repairs & Maintenance 5,380 2,000 2,050 17 Other 0 0 0 6,321 Car Allowances 7,330 5,850 5,880 Supplies and Services Supplies and Services 2,187 Equipment, Furniture and Materials 2,130 1,430 2,450 549 Clothing and Laundry 800 650 650 Printing, Stationery and General 3,450 3,000 3,330 2,540 Office Expenses 3,450 5,2710 38,440 1,328 Professional and Consultancy 34,510 52,710 38,440 1,328 Other 1,000 1,000 1,000 147 Postage 53 980 1,040 45,195 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance					
17 Other Transport Related Expenses 6,321 Car Allowances 7,330 5,850 5,880 2,187 Equipment, Furniture and Materials 2,130 1,430 2,450 549 Clothing and Laundry 800 650 650 Printing, Stationery and General 3,450 3,000 3,330 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 1,328 Other 1,000 1,000 1,000 Communications and Computing 1,000 1,000 1,000 147 Postage 530 980 1,040 45,195 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0					
Transport Related Expenses		•	•	·	
6,321 Car Allowances 7,330 5,850 5,880 Supplies and Services Supplies and Services 2,187 Equipment, Furniture and Materials 2,130 1,430 2,450 549 Clothing and Laundry 800 650 650 Printing, Stationery and General 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 1,328 Other 1,000 1,000 1,000 Communications and Computing 500 980 1,040 45,195 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0	17		0	0	0
Supplies and Services					
2,187 Equipment, Furniture and Materials 2,130 1,430 2,450 549 Clothing and Laundry 800 650 650 549 Clothing and Laundry 800 650 650 Printing, Stationery and General 3000 3,300 3,330 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 1,328 Other 1,000 1,000 1,000 1,000 147 Postage 530 980 1,040 45,195 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,800 17,180 Development of Orchard 17,800 17,650 18,090 25,976 Repair and Maintenance 271,630 267,770 294,730 0 Repair and Maintenance 271,630 267,770 294,730 0 Repair and Maintenance 1,150	6,321		7,330	5,850	5,880
549 Clothing and Laundry Printing, Stationery and General 800 650 650 2,540 Office Expenses 3,450 3,000 3,330 777 Books and Manuals 860 1,200 9110 105,987 Professional and Consultancy 1,000 1,000 1,000 Communications and Computing Communications and Computing		• •			
Printing Stationery and General	2,187		The state of the s	1,430	2,450
2,540 Office Expenses 3,450 3,000 3,330 777 Books and Manuals 860 1,200 910 105,987 Professional and Consultancy 34,510 52,710 38,440 1,328 Other 1,000 1,000 1,000 Communications and Computing 147 Postage 530 980 1,040 45,195 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 11,150 7,750 6,740 6,740 8,047	549	,	800	650	650
777 Books and Manuals 105,987 9860 1,200 910 34,510 52,710 38,440 1,328 Other Other 1,000 1,000 1,000 1,000 1,000 Communications and Computing 1,000 45,195 Telephones 7,598 47,200 44,640 47,340 47,540 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 267,770 294,730 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 0 0 0 0 0 0 69 Stationery 0 0 0 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 4,940 Expenses 11,150 7,750 6,740 8,047 Seminars and Courses 111,150 7,750 6,740 4,066 Subscriptions Grants and Subscriptions 4,360 4,260 2,020 4,066 Subscription to Professional Bodies 4,360 4,260 31,390 361,730 Agency and Contracted Services 5 668,852 External Contractors 683,580 683,580 700,670 Income 683,580 Deferred Government Grants 683,580 683,580 700,670 Income 70,000 000 000 000 000 000 000 000 000					
105,987	2,540		3,450		3,330
1,328	777	Books and Manuals	860	1,200	910
Communications and Computing	105,987	Professional and Consultancy	34,510	52,710	38,440
147 Postage 530 980 1,040 45,195 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 0 0 0 69 Stationery 0 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 11,150 7,750 6,740 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous 4,360 4,260 2,020 Miscellaneous 34,660 331,390 361,730 2,020 Capital Financing Costs </td <td>1,328</td> <td>Other</td> <td>1,000</td> <td>1,000</td> <td>1,000</td>	1,328	Other	1,000	1,000	1,000
45,195 Telephones 47,200 44,640 47,340 97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0		Communications and Computing			
97,598 Purchase of Equipment & Software 53,920 48,110 52,600 17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 0 504 Materials 0 <td>147</td> <td>Postage</td> <td>530</td> <td>980</td> <td>1,040</td>	147	Postage	530	980	1,040
17,180 Development of Orchard 17,800 17,650 18,090 255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous Miscellaneous 0 Other 150 150 150 Capital Financing Costs Agency and Contracted Services 668,852 External Contractors 683,580 683,580 700,670 Income 0 0	45,195	Telephones	47,200	44,640	47,340
255,976 Repair and Maintenance 271,630 267,770 294,730 0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous 150 150 150 O Other 150 150 150 Capital Financing Costs 346,650 331,390 361,730 Agency and Contracted Services 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0	97,598	Purchase of Equipment & Software	53,920	48,110	52,600
0 Rental and Operational Leases 0 0 0 504 Materials 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous 4,360 4,260 2,020 Miscellaneous 150 150 150 Capital Financing Costs 346,650 331,390 361,730 Agency and Contracted Services 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0	17,180	Development of Orchard	17,800	17,650	18,090
504 Materials 0 0 0 69 Stationery 0 0 0 4,787 Insurance 4,930 4,870 4,940 Expenses 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 0 0 ther 150 150 150 Capital Financing Costs 346,650 331,390 361,730 347,620 Capital Charges 346,650 331,390 361,730 Agency and Contracted Services 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	255,976	Repair and Maintenance	271,630	267,770	294,730
69 4,787 Stationery Insurance Insurance 0 0 0 4,787 Insurance Expenses 4,930 4,870 4,940 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,360 4,260 2,020 Miscellaneous 4,360 4,260 2,020 Miscellaneous 150 150 150 Capital Financing Costs 346,650 331,390 361,730 Agency and Contracted Services 4gency and Contracted Services 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0	0	Rental and Operational Leases	0	0	0
4,787 Insurance Expenses 4,930 4,870 4,940 5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 0 Other 150 150 150 Capital Financing Costs 346,650 331,390 361,730 Agency and Contracted Services 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0	504	Materials	0	0	0
Expenses 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 6,740 7,750 6,740 7,750 7,7	69	Stationery	0	0	0
5,162 Staff Subsistence 1,450 1,150 760 8,047 Seminars and Courses 11,150 7,750 6,740 Grants and Subscriptions 4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 0 Other 150 150 150 Capital Financing Costs 347,620 Capital Charges 346,650 331,390 361,730 Agency and Contracted Services 683,580 683,580 700,670 Income Income (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	4,787	Insurance	4,930	4,870	4,940
8,047 Seminars and Courses Grants and Subscriptions 11,150 7,750 6,740 4,066 Subscription to Professional Bodies Miscellaneous 4,360 4,260 2,020 0 Other Capital Financing Costs 150 150 150 347,620 Capital Charges Agency and Contracted Services 346,650 331,390 361,730 668,852 External Contractors Income 683,580 683,580 700,670 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)		Expenses			
A,066 Subscription to Professional Bodies A,360 A,260 2,020	5,162	Staff Subsistence	1,450	1,150	760
4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 0 Other 150 150 150 Capital Financing Costs 347,620 Capital Charges 346,650 331,390 361,730 Agency and Contracted Services 683,580 683,580 700,670 Income Income (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	8,047	Seminars and Courses	11,150	7,750	6,740
4,066 Subscription to Professional Bodies 4,360 4,260 2,020 Miscellaneous 0 Other 150 150 150 Capital Financing Costs 347,620 Capital Charges 346,650 331,390 361,730 Agency and Contracted Services 683,580 683,580 700,670 Income Income (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)		Grants and Subscriptions		·	
0 Other Capital Financing Costs 150 150 150 347,620 Capital Charges Agency and Contracted Services 346,650 331,390 361,730 668,852 External Contractors Income 683,580 683,580 700,670 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	4,066		4,360	4,260	2,020
Capital Financing Costs 347,620 Capital Charges 346,650 331,390 361,730 Agency and Contracted Services 668,852 External Contractors 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 (73,000)		Miscellaneous	·	•	
347,620 Capital Charges Agency and Contracted Services 346,650 331,390 361,730 668,852 External Contractors Income 683,580 683,580 700,670 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	0	Other	150	150	150
347,620 Capital Charges Agency and Contracted Services 346,650 331,390 361,730 668,852 External Contractors Income 683,580 683,580 700,670 (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)		Capital Financing Costs			
Agency and Contracted Services 668,852 External Contractors 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 (73,000) Reduction to meet Savings Target 0 0 0 (73,000)	347,620	· -	346,650	331,390	361,730
668,852 External Contractors 683,580 683,580 700,670 Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)		Agency and Contracted Services		•	
Income (2,083) Deferred Government Grants (20,000) (20,000) (38,330) (19,410) Other 0 0 0 0 0 0 0 0 0	668,852	· ,	683,580	683,580	700,670
(19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	,	Income	•	•	,
(19,410) Other 0 0 0 0 Reduction to meet Savings Target 0 0 (73,000)	(2,083)	Deferred Government Grants	(20,000)	(20,000)	(38,330)
0 Reduction to meet Savings Target 0 0 (73,000)				, ,	
	, - ,				
2,857,451 DIRECT EXPENDITURE SUMMARY 2,919,540 2,748,740 2,807,540	0	Reduction to meet Savings Target	0	0	(73,000)
	2,857,451	DIRECT EXPENDITURE SUMMARY	2,919,540	2,748,740	2,807,540

PORTFOLIO STAFFING COSTS	Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
EXPENDITURE Employees Salaries Salar	L	PORTFOLIO STAFFING COSTS	L	L	2
Employees		LEADER			
174,962		EXPENDITURE			
3,600 Approintment of New Staff 0					
0 Agency Staff 0 14,000 0 231 Other 0 0 0 Premises 0 170 0 0 Rent 0 0 0 0 Repairs & Maintenance 0 0 0 0 Other 0 0 0 17ansport Related Expenses 3.840 5,570 2,980 5,329 Car Allowances 8,840 5,570 2,980 Supplies and Services Supplies and Services 100 0 0 0 0 Equipment, Furniture and Materials 100 0 <t< td=""><td></td><td></td><td>-</td><td>175,670</td><td></td></t<>			-	175,670	
0 Training 0 0 0 231 Other 0 170 0 Premises 0 0 0 0 0 Rent 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 Other 0 0 0 0 Transport Related Expenses 30 5,570 2,980 Supplies and Services 3upplies and Services 2,980 3upplies and Services 2,980 0 Equipment, Furniture and Materials 100 50 100 0 Clothing and Laundry 0 0 0 0 0 Clothing and Laundry 0 0 0 0 0 184 Office Expenses 220 220 220 220 220 220 220 220 220 220 20 20 20 20 20 20 20 30 310 60		• •			
Other		•		· ·	
Premises		· · · · · · · · · · · · · · · · · · ·			
0 Repit & Maintenance 0 0 0 0 Repairs & Maintenance 0 0 0 0 Other 0 0 0 75.29 Car Allowances 8,840 5,570 2,980 5.29 Car Allowances 8,840 5,570 2,980 0 Equipment, Furniture and Materials 100 50 100 0 Clothing and Laundry 0 0 0 0 184 Office Expenses 220 220 220 0 Books and Manuals 20 20 20 0 Professional and Consultancy 0 0 0 0 0 Postage 2 0 20 20 20 20 20 20 20 20 20 20 20 20 20 20 10 0 0 0 0 0 0 0 0 0 0 0 0 0	231		0	170	0
0 Repairs & Maintenance 0 0 0 0 Other 0 0 0 Transport Related Expenses 8,840 5,570 2,980 Supplies and Services Supplies and Services 0 0 0 0 0 Equipment, Furniture and Materials 100 50 100 0 Clothing and Laundry 0 0 0 0 184 Office Expenses 220 220 220 220 0 Books and Manuals 20 20 20 20 0 Professional and Consultancy 0 0 0 0 0 Postage 0 300 310 <	_		_	_	
0 Other Transport Related Expenses 5,329 Car Allowances 8,840 5,570 2,980 0 Equipment, Furniture and Materials 100 50 100 0 Clothing and Laundry 0 0 0 0 Clothing and Laundry 0 0 0 184 Office Expenses 220 220 220 0 Books and Manuals 20 20 20 0 Professional and Consultancy 0 0 0 0 Professional and Consultancy 0 0 0 0 69 Telephones 220 200 20 <					
Transport Related Expenses		•			
5,329 Car Allowances Supplies and Services 8,840 5,570 2,980 0 Equipment, Furniture and Materials 100 50 100 0 Clothing and Laundry 0 0 0 184 Office Expenses 220 220 220 0 Books and Manuals 20 20 20 0 Professional and Consultancy 0 0 0 0 Postage 0 300 310 69 Telephones 220 200 100 69 Telephones 220 200 100 0 Purchase of Equipment & Software 0 0 0 0 0 Purchase of Equipment & Software 0	0		0	0	0
Supplies and Services	F 000		0.040	F F70	0.000
0 Equipment, Furniture and Materials 100 50 100 0 Clothing and Laundry 0 0 0 184 Office Expenses 220 220 220 0 Books and Manuals 20 20 20 0 Professional and Consultancy 0 0 0 0 Communications and Computing 0 300 310 43 Postage 0 300 310 69 Telephones 220 200 100 0 Purchase of Equipment & Software 0 0 0 0 0 Purchase of Equipment & Software 0	5,329		8,840	5,570	2,980
0 Clothing and Laundry Printing, Stationery and General 0 0 0 184 Office Expenses 220 220 220 0 Books and Manuals 20 20 20 0 Professional and Consultancy 0 0 0 0 Communications and Computing Communications and Computing 0 300 310	0	• •	100	F0	100
Printing, Stationery and General		• •			
184 Office Expenses 220 220 220 0 Books and Manuals 20 20 20 0 Professional and Consultancy 0 0 0 0 Postage 0 300 310 69 Telephones 220 200 100 0 Purchase of Equipment & Software 0 0 0 0 0 Development of Orchard System 0	U		U	U	U
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Miscellaneous 370	0	•	370	210	0
370 Other 0 0 0 Agency and Contracted Services 0 0 0 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0 (500) Other 0 0 0 0 Reduction to meet Savings Target 0 0 0	O		070	210	v
Agency and Contracted Services 0	370		0	0	0
0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 0 0 0 (500) Other 0 0 0 0 0 0 Reduction to meet Savings Target 0 0 0 0	0.0		· ·	ŭ	ŭ
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0 Reduction to meet Savings Target 0 0 0					
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186,138 DIRECT EXPENDITURE SUMMARY 246,920 197,500 210,890	0	Reduction to meet Savings Target	0	0	0
	186,138	DIRECT EXPENDITURE SUMMARY	246,920	197,500	210,890

Actual 2008/09		Estimate 2009/10	Revised 2009/10	Estimate 2010/11
£	WATERBEACH DEPOT	£	£	£
	EXPENDITURE			
	Premises Related Expenses			
0	Depot Relocation	0	0	67,000
5,962	Repair and Maintenance	3,100	3,100	3,100
14,438	Rates	15,020	15,020	14,380
11,030	Water and Sewerage Services	13,920	17,700	18,150
35,001	Rent	35,000	35,000	35,000
2,895 9,547	Fire protection/security Cleaning and Domestic Supplies	2,260 10,180	2,260 10,180	2,320 10,410
4,838	Catering Provisions	5,340	5,340	5,470
905	Premises Insurance	830	860	890
	Supplies and Services			
19	Equipment	1,870	200	1,870
20,980	Communications and IT	24,680	20,290	24,680
915	Miscellaneous insurance	660	960	980
140	Miscellaneous other	630	100	630
070	Central, Departmental and Support Services	700	740	0.40
679	Corporate Services	730	710	640
10,423 0	Health and Environmental Services Capital Charges	11,160 1,000	11,460 0	15,780 0
U	Capital Charges	1,000	U	U
117,772	NET EXPENDITURE to be recharged	126,380	123,180	201,300
	CAMBOURNE OFFICE			
	EXPENDITURE			
0.040	Transport Related Expenses	•	•	
8,040	Contract Hire	0	0	0
7,562	Travel	0	0	0
67,887	Premises Related Expenses Repair and Maintenance	47,350	47,350	48,530
3,342	Grounds Maintenance	3,540	5,610	5,750
106,074	Energy Costs	113,700	92,850	93,300
	Rent & Rates		02,000	00,000
301,224	Business Rates	313,270	316,220	297,660
10,000	Car Park Lease	0	6,500	0
17,996	Business Park service charge	19,540	19,620	20,200
6,142	Water Services	6,680	5,000	5,130
1,260	Fixtures and Fittings	1,160	1,160	1,190
7,285	Purchase of Security Systems	7,330	7,330	7,510
78,149 10,442	Cleaning and Domestic Supplies Premises Insurance	75,540 10.950	73,810 10,910	75,680 11,450
10,442	Supplies and Services	10,930	10,910	11,430
4,468	Equipment, Furniture & Fittings	5,490	9,790	5,720
90	Pest control	90	0	0
	Communications and Computing			
50,196	Telephones	51,280	51,000	52,000
0	New Equipment	1,000	0	1,000
11,260	Maintenance	25,220	12,000	12,300
2,948	Miscellaneous Expenses	3,090	2,950	3,050
8,279	Miscellaneous Insurance	8,490	9,680	9,880
11,568	Central, Departmental and Support Services Corporate Services	11,550	11,460	11,360
830	Health and Environmental Services	880	1,720	870
163,242	Affordable Homes	131,850	172,190	153,000
. 55,2 .2	Capital Financing Costs	,	,	.00,000
171,937	Capital Charges	171,940	157,900	157,900
1,050,221	TOTAL EXPENDITURE	1,009,940	1,015,050	973,480
.,. 50,== .		.,555,5.5	.,,000	2.0,.00
(4)	INCOME Other Recoverable Costs	^		
(4)	Other Recoverable Costs	0		
1,050,217	NET EXPENDITURE to be recharged	1,009,940	1,015,050	973,480
	•			

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10	Estimate 2010/11 £
£	CENTRAL EXPENSES	L	£	L
	EXPENDITURE			
	Employees			
60,573	Personal Training Scheme/Investors in People	54,130	32,130	32,130
8,088	ICT Training	9,120	9,120	9,120
13,591	Employee Assistance Programme	16,280	16,280	16,280
0	Management Development	0	22,000	22,000
0	Bright Ideas Scheme	500	500	500
0	Equality Issues (moved to Community Services)	0	0	0
560	Compensation for Loss of Office	580	580	580
11,300	East of England Regional Assembly	11,580	11,600	11,900
0	Employers Organisation/IDEA	0	0	0
104,796	Employee Related Insurance	112,550	115,580	114,940
	Supplies and Services			
5,806	Security Services	5,930	5,930	0
22,512	Health and Safety at Work Legislation	29,650	19,000	21,650
300	Other	3,350	1,800	3,350
	Central, Departmental and Support Services		•	•
1,244	Chief Officers and Housing Futures	0	0	0
31,027	Corporate Services	27,600	29,210	22,520
1,090	Planning Services	1,130	0	50.070
50,228	Health and Environmental Services	53,450	46,480	50,070
311,115	TOTAL EXPENDITURE	325,850	310,210	305,040
(10,464)	Other Recoverable Income	(100)	0	0
(665)	Interest - Car Loans	(620)	(450)	(320)
299,986	NET EXPENDITURE to be recharged	325,130	309,760	304,720
	to Departments			
	CENTRAL SUPPORT SERVICES			
	EXPENDITURE			
	Employees			
24,702	Catering Staff	26,480	26,930	26,850
	Supplies and Services			
41,475	Equipment and Materials	45,500	45,500	45,910
232	Clothing, Uniforms and Laundry	0	0	0
30,192	Printing, Stationery & General Office Expenses	29,500	29,500	29,500
4.700	Communications and Computing	7.450	7.450	7.450
4,732	Postage	7,150	7,150	7,150
2.054	Miscellaneous	2.400	2.070	2.020
3,054	Insurance	3,100	2,970	3,030
5,437	Central, Departmental and Support Services Chief Officers and Housing Futures	4,390	3,940	4,300
114,509	Community and Customer Services	118,240	109,760	112,000
92,717	Corporate Services	87,380	72,750	85,500
13,952	Planning Services	6,550	1,000	6,050
38,139	Affordable Homes	36,330	35,630	35,050
11,038	Health and Environmental Services	11,890	11,450	11,510
(1,658)	Income	(1,130)	(1,130)	(1,130)
378,521	NET EXPENDITURE to be recharged	375,380	345,450	365,720
070,021	to Departments	373,300	U-10, T00	000,720
	to 2 spartmente			

Actual 2008/09 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	Portfolios - General Fund			
4,275,756	Finance and Staffing	4,536,700	4,435,670	4,571,370
2,472,674	Environmental Services	2,655,470	2,616,210	2,658,410
1,335,652	Housing - General Fund	1,320,860	1,436,050	1,277,660
3,308,435	Planning	3,656,570	3,478,610	3,169,560
2,269,146	New Communities	2,610,720	2,256,010	1,923,680
368,454	Policy and Performance	403,260	339,470	354,550
243,052	Leader	373,130	315,560	317,110
14,273,169	Total Recharges to Portfolios (General Fund)	15,556,710	14,877,580	14,272,340
3,141,398	Housing Revenue Account/Housing Futures	3,072,590	3,052,290	3,042,260
324,259	Capital	246,960	268,430	105,170
17,738,826	Total Recharges to Services	18,876,260	18,198,300	17,419,770
	UNALLOCATED COSTS (rechargeable costs not allocated to services at t	his stage)		
0	Unspecified unallocated costs Reduction for vacancies	(270,000)	0	(250,000)
0	Other unallocated reductions/expenditure	(270,000)	0 0	(250,000)
	Analysis of Unallocated costs			
0	General Fund Housing Revenue Account/Capital	(213,300) (56,700)	0 0	(200,000) (50,000)
0		(270,000)	0	(250,000)
	TOTAL NET RECHARGEABLE COSTS			
17,738,826 0	Total Recharges to Services Unallocated costs	18,876,260 (270,000)	18,198,300 0	17,419,770 (250,000)
17,738,826	Total Net Rechargeable Costs	18,606,260	18,198,300	17,169,770

Actual	DETAILED RECHARGES TO SERVICES	Estimate	Revised	Estimate
2008/09		2009/10	2009/10	2010/11
£	Finance and Staffing Portfolio	£	£	£
1,154,963	Council Tax and Housing Benefit	1,178,970	1,258,670	1,210,640
827,374	Corporate Management	913,610	899,000	1,003,140
226,053	Land Charges	304,910	251,240	273,500
31,537	Treasury Management	33,800	31,560	29,970
247,378	Cost of NNDR Collection	272,830	241,750	263,540
875,730	Cost of Council Tax Collection	864,390	839,490	873,950
44,228	Elections	59,540	60,560	66,490
77,713	Register of Electors	77,540	86,170	94,890
790,780	Democratic Representation (inc.Admin.Buildings)	831,110	767,230	755,250
	Environmental Services Portfolio			
62,261	Awarded Water Courses	68,400	65,400	66,320
427,606	Environmental Health General	427,400	463,120	447,600
2,464	Footway Lighting	2,660	2,580	2,580
200,858	Food Safety	219,340	213,780	218,720
96,229	Pest Control	102,140	93,590	99,770
262,018	Waste Management, Street Cleansing, etc	297,550	293,620	300,470
282,249	Refuse Collection Service	303,280	284,670	304,750
164,868	Street Cleansing Service	177,150	171,200	181,020
288,365	Environmental Protection	312,510	306,030	309,340
32,055	Emergency Planning	35,700	45,950	34,550
28,625	Action on Dogs	31,540	32,790	33,360
150,705	Licences Act 2003 and Gambling Act 2005	169,380	155,660	157,290
79,668	Taxi Licensing	92,480	100,900	104,130
78,028	Miscellaneous Environmental Health Services	83,020	65,690	67,230
58,206	Illegal Encampments	62,500	61,880	62,480
41,860	Improvement Grants	45,880	46,060	45,420
216,609	Home Improvement Agency Housing Portfolio	224,540	213,290	223,380
125,238	Housing General Fund Housing Associations	135,390	139,980	72,240
177,399	Homelessness	161,190	181,760	182,700
194,114	Housing Advisory Service	167,460	222,620	175,890
182,091	General Fund Housing Strategy (inc.Needs Survey)	156,660	147,310	138,410
118,401	Floating Support	139,650	141,160	143,950
200,967	Choice Based Letting	162,560	166,450	160,420
100,887	Equality and Diversity	130,220	125,660	90,660
100,688	Travellers Issues (All Sites)	109,970	133,960	120,650
61,685	Travellers Caravan Sites	70,810	67,760	69,090
74,182	Other General Fund Housing Services	86,950	109,390	123,650
74,102	Housing Revenue Account/Housing Futures	00,000	100,000	120,000
710,283	Repairs and Maintenance	831,940	811,240	947,590
1,212,073	Administrative Expenses	1,190,250	1,161,240	1,158,070
492,673	Specialised Support Services	489,670	521,730	533,010
354,324	Direct Labour Organisation	373,650	416,380	403,590
372,045	Housing Futures (partly General Fund)	187,080	141,700	0
0.2,0.0	Planning Services Portfolio	,	,	ŭ
2,481,811	Development Control	2,763,460	2,637,320	2,342,530
503,150	Building Control Service	532,030	516,780	533,490
48,181	Street Naming and Numbering	51,120	49,810	50,690
59,386	Economic Development	58,110	40,030	34,990
25,531	Concessionary Fares	45,450	27,660	28,830
183,303	Conservation	198,760	192,700	166,550
7,073	Other Planning Portfolio Services	7,640	14,310	12,480
,	New Communities Portfolio	,-	,	,
122,211	Community Development	101,360	127,610	93,800
51,202	Sports Development	53,370	57,220	41,280
48,231	Arts	49,220	64,450	41,670
64,943	Sustainability	79,090	93,750	87,810
1,436,834	Growth Agenda/New Communities	1,742,020	1,376,050	1,176,730
545,725	Planning Policy	585,660	536,930	482,390
	Policy and Performance			
179,309	Communications	164,920	152,300	151,290
189,145	Policy & Performance	238,340	187,170	203,260
	Leader's Portfolio			
145,027	Community Safety (inc. Crime and Disorder P'ship)	203,190	165,050	162,610
2,718	Voluntary Sector Grants	9,370	12,990	13,140
95,307	Community Strategy	160,570	137,520	141,360
324,259	Capital	246,960	268,430	105,170
17,738,826	TOTAL RECHARGES TO SERVICES	18,876,260	18,198,300	17,419,770

Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

		Cost Centre Manager
<u>Finan</u>	ce and Staffing Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T10	Chief Executive and PA	G J Harlock
T26	Executive Director (Corporate Services)	A Colyer
T30	Executive Director and PA	S Hampson
	Community and Customer Services	C Hampson
T06	Community and Customer Services Corporate Manager	P Howes
T93	Electoral Registration	L Lock
	Corporate Services	
T04	Democratic Services	R May
T11	Accountancy	R A Burns
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	A Colyer
T15	Council Tax and Non Domestic Rates	P Bird
T17	Benefits	D Graham
T19	Finance Project Team	J Garnham
T20	Printing	S Rayment
T91	Legal	F McMillan
T92	Land Charges	F McMillan
	Affordable Homes	
T31	Facilities Management	G Middleton
Enviro	onmental Services Portfolio Staffing Costs	
T03 T49	Health and Environmental Services Environmental Health Home Improvement Agency	D Robinson M.Nudds
T49	Environmental Health Home Improvement Agency ng Portfolio Staffing Costs	
T49	Environmental Health Home Improvement Agency ng Portfolio Staffing Costs Chief Officers and Housing Futures	M.Nudds
T49	Environmental Health Home Improvement Agency ng Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures	
T49 Housi T41	Environmental Health Home Improvement Agency ng Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services	M.Nudds n/a
T49	Environmental Health Home Improvement Agency ng Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures	M.Nudds
T49 Housi T41	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes	M.Nudds n/a
T49 Housi T41 T16	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund	M.Nudds n/a P Bird
T49 Housi T41 T16 T32	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing	n/a P Bird S Carter/H Wood M Knight
T49 Housi T41 T16 T32 T34	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing Management of Travellers Sites	M.Nudds n/a P Bird S Carter/H Wood
T49 Housi T41 T16 T32 T34 T36	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing	n/a P Bird S Carter/H Wood M Knight A Goddard
T49 Housi T41 T16 T32 T34 T36 T43	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing Management of Travellers Sites Housing Strategic Services	n/a P Bird S Carter/H Wood M Knight A Goddard M Knight
T49 Housi T41 T16 T32 T34 T36 T43	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing Management of Travellers Sites Housing Strategic Services Housing Aid/Homelessness	n/a P Bird S Carter/H Wood M Knight A Goddard M Knight
T49 Housi T41 T16 T32 T34 T36 T43 T47	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing Management of Travellers Sites Housing Strategic Services Housing Aid/Homelessness HRA	n/a P Bird S Carter/H Wood M Knight A Goddard M Knight S Carter/H Wood
T49 Housi T41 T16 T32 T34 T36 T43 T47 T42	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing Management of Travellers Sites Housing Strategic Services Housing Aid/Homelessness HRA Sheltered Housing	n/a P Bird S Carter/H Wood M Knight A Goddard M Knight S Carter/H Wood T Cassidy
T49 Housi T41 T16 T32 T34 T36 T43 T47 T42 T51	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing Management of Travellers Sites Housing Strategic Services Housing Aid/Homelessness HRA Sheltered Housing DLO	n/a P Bird S Carter/H Wood M Knight A Goddard M Knight S Carter/H Wood T Cassidy A Clarke
T49 Housi T41 T16 T32 T34 T36 T43 T47 T42 T51 T52	Environmental Health Home Improvement Agency Ing Portfolio Staffing Costs Chief Officers and Housing Futures Housing Futures Corporate Services Rent Collecting and Accounting (HRA) Affordable Homes General Fund Regional Homelink Service Affordable Housing Management of Travellers Sites Housing Strategic Services Housing Aid/Homelessness HRA Sheltered Housing DLO Housing Management Services	n/a P Bird S Carter/H Wood M Knight A Goddard M Knight S Carter/H Wood T Cassidy A Clarke A Goddard

Plant	ning Portfolio Staffing Costs	<u>Cost Centre</u> <u>Manager</u>
<u>ı ıaııı</u>	ing rottono starting costs	
	Corporate Services	
T75	Street Naming and Numbering	S Rayment
T70	Planning Services	G Jones
T70 T72	Planning Corporate Manager Development Control	G Jones G Jones
T76	Conservation	D Bevan
T77	Administration/Registration	R Fox
T78	Land Charges (Planning)	R Fox
T79	Building Control	A Beyer
New	Communities Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T80	Joint Planning Director (Growth Areas)	P Studdert
	New Communities	
T57	Community Infrastructure Services	J Thompson
T58	New Communities Corporate Manager	J Mills
T81	Growth Agenda	J Green
T82	Joint Urban Design	I Howes
T97	Corporate Growth Areas	T Barrance
	Planning Services	
T73	Planning Policy	K Miles
<u>Polic</u>	y and Performance Portfolio Staffing Costs	
	Corporate Services	
T25	Information and Communications Technology	S Rayment
	Community and Customer Services	
T07	Cambourne Reception	P Knight
T24	Contact Centre	R May
T94	Communications	G Hayward
T96	Policy and Performance	R May
Lead	er's Portfolio Staffing Costs	
	Community and Customer Services	
T39	Partnerships/Community Safety	G Barron
T55	Partnership Officers	G Barron
<u>Cent</u>	ral Accounts (Finance and Staffing Portfolio)	
	Cambourne Offices	G Middleton
	Waterbeach Offices	S Harwood-Clark
	Central Expenses	
	Training, Employee Assistance and Bright Ideas	S Gardner-Craig
	Health and Safety	D Robinson
	Security Services	P Bird
	Remainder	R A Burns
	Central Support Services	
	Printing, Stationery, etc	S Rayment
	Photocopiers	S Rayment
	Catering	L Lock
	Insurance	R A Burns P Bird
	Postages	P Bira

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REVISED ESTIMATE 2009/2010 - COST CENTRE SUMMARY

		Chief Officers & Housing Services	Community & Customer Services	Corporate Services	New Communities	Planning Services	Affordable Homes	Health & Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	EXPENDITURE	£	£	£	£	£	£	£	£	£	£	£
	Directly incurred by Departments	638,880	1,510,330	5,469,880	1,386,410	2,873,000	2,825,500	2,208,620	16,912,620	0	0	16,912,620
	Overheads as set out on pages B11 to B12											
	Waterbeach Depot	0	0	0	0	0	28,200	94,410	122,610	0	0	122,610
	Cambourne Offices	26,900	52,420	298,700	76,800	171,870	153,650	103,620	883,960	131,090	0	1,015,050
	Central Expenses	7,470	17,590	99,150	25,720	60,680	56,940	42,210	309,760	0	0	309,760
	Central Support	8,930	21,020	118,500	30,740	72,520	60,700	42,040	354,450	0	0	354,450
	Intercharging between Departments											
	for the activities specified below	7,960	(140,830)	(1,345,360)	185,550	443,080	510,800	338,800	0	0	0	0
	TOTAL EXPENDITURE	690,140	1,460,530	4,640,870	1,705,220	3,621,150	3,635,790	2,829,700	18,583,400	131,090	0	18,714,490
m	INCOME											
<u>34</u>	Recharges to:											
	Waterbeach Depot	0	0	(710)	0	0	0	(10,890)	(11,600)	0	0	(11,600)
	Cambourne Offices	0	0	(11,460)	0	0	(172,190)	(1,720)	(185,370)	0	0	(185,370)
	Central Expenses	0	0	(29,210)	0	0	0	(46,480)	(75,690)	0	0	(75,690)
	Central Support	(3,940)	(109,760)	(72,750)	0	(10,000)	(35,630)	(11,450)	(243,530)	0	0	(243,530)
	TOTAL INCOME	(3,940)	(109,760)	(114,130)	0	(10,000)	(207,820)	(70,540)	(516,190)	0	0	(516,190)
	UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	0	0
	HRA/Capital	0	0	0	0	0	0	0	0	0	0	0
	NET RECHARGES TO SERVICES	686,200	1,350,770	4,526,740	1,705,220	3,611,150	3,427,970	2,759,160	18,067,210	131,090	0	18,198,300

^{*}Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

ORIGINAL ESTIMATES 2010/2011 - COST CENTRE SUMMARY

		Chief Officers & Housing Services	Community & Customer Services	Corporate Services	New Communities	Planning Services	Affordable Homes	Health & Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	EXPENDITURE	£	£	£	£	£	£	£	£	£	£	£
	Directly incurred by Departments	576,420	1,540,220	5,375,860	1,101,240	2,632,470	2,633,980	2,223,010	16,083,200	0	(250,000)	15,833,200
	Overheads as set out on pages B11 to B12											
	Waterbeach Depot	0	0	0	0	0	0	201,300	201,300	0	0	201,300
	Cambourne Offices	23,830	51,110	297,920	56,100	150,780	164,580	103,440	847,760	125,720	0	973,480
	Central Expenses	6,620	17,400	101,670	19,690	54,300	60,800	44,240	304,720	0	0	304,720
	Central Support	8,170	21,490	125,560	24,310	67,060	73,830	45,300	365,720	0	0	365,720
	Intercharging between Departments											
	for the activities specified below	(8,960)	(147,740)	(1,265,870)	141,210	394,550	536,510	350,300	0	0	0	0
	TOTAL EXPENDITURE	606,080	1,482,480	4,635,140	1,342,550	3,299,160	3,469,700	2,967,590	17,802,700	125,720	(250,000)	17,678,420
m	INCOME											
317	Recharges to:											
	Waterbeach Depot	0	0	(640)	0	0	0	(15,780)	(16,420)	0	0	(16,420)
	Cambourne Offices	0	0	(11,360)	0	0	(153,000)	(870)	(165,230)	0	0	(165,230)
	Central Expenses	0	0	(22,520)	0	0	0	(50,070)	(72,590)	0	0	(72,590)
	Central Support	(4,300)	(112,000)	(85,500)	0	(6,050)	(35,050)	(11,510)	(254,410)	0	0	(254,410)
	TOTAL INCOME	(4,300)	(112,000)	(120,020)	0	(6,050)	(188,050)	(78,230)	(508,650)	0	0	(508,650)
	UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	200,000	200,000
	HRA/Capital	0	0	0	0	0	0	0	0	0	50,000	50,000
	NET RECHARGES TO SERVICES	601,780	1,370,480	4,515,120	1,342,550	3,293,110	3,281,650	2,889,360	17,294,050	125,720	0	17,419,770

^{*}Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.